

# AGENDA

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**Meeting:** Finance, Commercial and Estates Committee

**Date:** Wednesday 8 March 2023 at 9.30am

**Location:** Microsoft Teams

No	Item	Action	Lead	Pages
1	Welcome, Apologies and Declarations of Interests	Note	SM	N/A
2	Minutes of the			
	2.1 Previous Meeting: 17 November 2022	Approve	SM	2-4
	2.2 Joint Audit and Risk / Finance, Commercial and Estates Committee meeting: 17 November 2022	Approve	SM	5-6
3	Matters Arising / Actions Outstanding	Note	SM	7-8
4	Strategic Update: Estates	Note	JL	9-14
	4.1 New Build Project Board Minutes: 1 December 2022	Note	HH	N/A
5	Strategic Update: Digital Services	Note	KG	15-20
6	Strategic Update: Finance	Note	GD	21-30
7	Strategic Update: Commercial Activity	Note	IH	31-34
8	Procurement Update	Note	GD	35-38
9	Draft Strategies 2023 – 2028 and Action Plans			
	9.1 Digital	Discuss	KG	39-53
	9.2 Commercial and Business	Discuss	IH	54-67
10	Budget Scenarios for 2023/24	Note	HH	68-77
11	Review of Meeting	Discuss	All	N/A
12	Date of Next Meeting	Note	SM	N/A
	Tuesday 6 June 2023 at 9.30am			